

BCC Risk Performance Dashboard

New & Emerging Corporate Risks

No New Risks to report at present

Top Corporate Risks

Risk Name	Risk Description	Score last quarter, impact x probability	Risk Treatment	Score this quarter	Change from Last Qtr
RM.COMT.06a Partnership Working	If the impact of the Council's internal changes mean that it no longer has the capacity to contribute to partnership working, other partners may pull out of projects and outcomes for residents will be affected.	4x4=16	The Council will have to prioritise activities by the Corporate Plan and by the Bucks Sustainable Communities Strategy. However it is unlikely to be able to maintain its commitment to all projects.	4x4=16	No change
RM.COMT.07 Effectiveness of Contracting & Commissioning	If There is a failure of contract and commissioning e.g. domestic care, external placement expenditure, SAP. Then fail to deliver /deliver wrong services, increased costs, provider led market.	3x6=18	Transformation Third Party Spend strand business case sets out objectives for BCC increasing capability and capacity in this area for delivering savings Consultants supporting BCC to deliver PID objectives. Actions required: 1) Implement category management in BCC, 2) deliver first savings in day care services, 3) Agree next categories to address for savings, 4) restructure corporate procurement team, 5) Agree BCC's future strategic commissioning strategy.	3x6=18	no change
RM.COMT.08 Joint Commissioning priorities for CYP	If there is insufficient resource directed at joint commissioning priorities (agreed by the Trust) for children and Young People, positive outcomes will not be achieved. There will be a risk of cost shunting and/or failure to improve services. This will be reflected in outcomes of inspections such as Annual Performance Assessment.	3x5=15	We are preparing to commission speech and language therapies (also applying for Govt. grant to support this activity). The Trust Board Review Group is compiling the financial information across all services (across the Trust) to enable the Trust to ensure appropriate resources are allocated to the agreed joint commissioning priorities.	3x5=15	no change
RM.COMT.09 Failure to maintain 'Safe' service for C&YP	If we fail to maintain a "safe" service for children and young people (the latest inspection outcome is that the service is "adequate") we risk unacceptable outcomes for some children and young people and potential government intervention.	4x5=20	We have a dedicated officer working on recruitment and retention issues and we are working with a number of authorities in the S.East and Hays on social worker recruitment. We have drawn up an action plan following an independent review of aspects of the service to address, in particular, quality of practice issues. This and other management actions will be monitored alongside our APA action plan.	4x5=20	no change
RM.COMT.13 Pathfinder	If the pathfinder agreement is not fully developed and delivered within agreed timescales then the Council faces the risk of having to make significant financial savings to meet Government spending and efficiency targets.	4x4=16	Short list of bidders announced for Shared Services. Senior management review being discussed with Leaders but delayed. Waste options 4&5 being considered in December. Other services being looked at. Progress is much slower than anticipated. Leaders to meet to consider commitment to it.	4x4=16	No change

RM.COMT.14 Capital funding - infrastructure	If the council is not able to prioritise its capital projects and to secure additional external funding then we will be unable to deliver the capital improvements required.	3x6=18	New Capital Strategy agreed by Cabinet;Business Investment Group recommendations on capital priorities endorsed by LAG. Revised property strategy produced. Actions required:1) Revised property strategy to Cabinet 2) Produce business cases for capital priorities 3) Revise external funding options.	3x6=18	No change
RM.COMT.18 Community Cohesion	If the Council does not adopt a corporate and proactive approach to community cohesion then there is a risk of failing to respond effectively to community unrest and to support preventative work overspends, political bad press etc. etc.	4x4=16	Funding for cohesion mapping has been resolved and the project is about to commence. The tension monitoring agenda is making slow progress. A meeting has been arranged with Thames Valley Police to develop the process, this has meant that the outcome deadline has had to be rescheduled to December.However, in the absence of a formally established process, established relationships amongst officers in the different organisations are being used to share information where issues may arise.	4x4=16	No change
RM.COMT.28. Skills Agenda	If we fail to plan adequately for our responsibilities in improving the skills of our working age population then this will result in an inadequately trained workforce across the county and there could be a possible fragmentation of services regarding education and training provisions.	4x5=20	We have established an internal group to work on all aspects of the Learning and Skills agenda. DCS sits on the shadow regional planning group with GOSE, DCSF, LSC and other authorities. We continue to lobby at national level for sufficient resources beyond the two year period indicated. We will be exploring with neighbouring authorities the possibilities of joint working on those areas where we do not have specialist skills/advice e.g. learners with disabilities. We are also working closely with BELP on the economic and skills agenda to ensure appropriate provision to meet local skill gaps.	4x5=20	No change
RM.COMT.36.Co-ordination of Corporate initiatives	If COMT fail to co-ordinate the various workstreams of MTP, Transportation ,Pathfinder, New Delivery Vehicle then the Council will not make the anticipated savings, or either Council tax will rise or services cut.	4x4=16	AOP Programme Board now established. Strategic Directors leading individual workstreams. COMT challenge sessions arranged for MTP and Transformation . Contingency planning of further 5 and 10% reductions .Review of statutory and discretionary spend by Scrutiny Committee. Need to communicate to members and staff how these all fit together.	4x4=16	No change
RM.COMT.38. Taking Difficult Decisions	If the Cabinet and COMT fail to decide upon and agree on priorities and programmes then we risk not making the necessary savings and having to make unplanned cuts to frontline services	4x4=16	Cabinet /COMT Awayday to decide on priorities and programme of work. Cabinet to give a clear political steer.	4x4=16	No change
RM.COMT.39 A New Government	If the Council fails to understand the implications and plan around new policy initiatives and a possible change in Govt. next year then it could embark on policies/projects that may be against new Government policies	4x4=16	Cabinet /COMT Awayday to examine policies of national parties and to identify approach and priorities to be followed.Action plans to be drawn up and reported to LAG.	4x4=16	No change
RM.COMT.40. Specialist health treatment centres	There are several specialist health treatment centres in Buckinghamshire , the National Society of Epilepsy, Stoke Mandeville Hospital, PACE etc. As a result people come from all over the country for treatment and a number settle in the County.This means that we and the local NHS have responsibility for the services these clients need. The grant regime does not take this into account and this exposes the County to significant cost pressures	4x4=16	The position is being carefully monitored and where necessary legal advice sought.	4x4=16	No change
RM.COMT.41 Financial Difficulties of the NHS.	The NHS locally is one of the lowest funded systems in the country and is working with the Strategic Health Authority to make the required financial savings. It is important the Council supports our local NHS partners as there is a risk NHS system responsibilities will be allocated to other health systems making joined up working on behalf of Bucks residents very difficult	4x4=16	Officers working closely with NHS partners to assist where possible in re-configuring services so that public sector systems are joined up and efficient as possible. The Strategic Director for Adults and Family Wellbeing and the Childrens Director both sit on various NHS Boards and provide support where appropriate.	4x4=16	No change